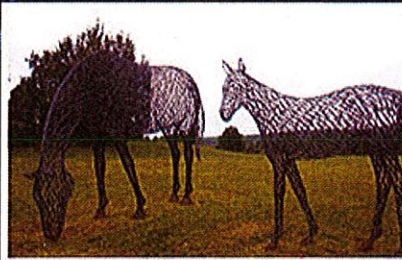
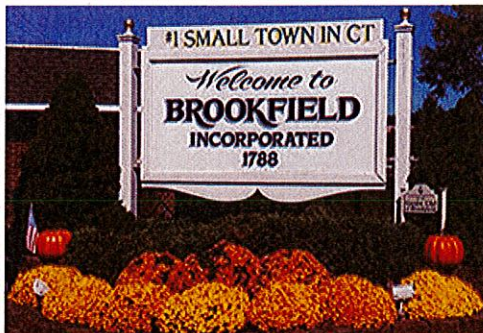




# Town of Brookfield

## GENERAL FUND BONDED DEBT ANALYSIS PAST, PRESENT AND INTO THE FUTURE

For Discussion Purposes



open space

# Capital Financing

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A Capital Financing Strategy is essential for any local government to effectively plan for major projects and expenditures

Debt Management is one of the key components of a financial strategy

Borrowing for capital projects is considered essential financial decision-making

Borrowing for capital projects requires effective debt management

Effective debt management can minimize interest costs and even stabilize local government financial positions

Periodic review of debt and re-financing when conditions are favorable are essential to effective debt management and capital planning



# Long-Term Debt

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As a long-term commitment, debt represents a leverage against the local economic base and the taxable resources that are ultimately responsible for the debt retirement

From an annual financial perspective, debt represents a fixed line-item expense that local governments must budget for with adequate supporting revenues or sufficient cash flow

Growing communities must manage the capital costs of expanding infrastructure demands, while mature communities must plan for deferred maintenance issues and redevelopment costs. Both require long-term planning for infrastructure costs coupled with affordability studies

# Common Debt Ratios

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- For a local government to analyze its debt capacity, it can look at debt ratios
- Some commonly used ratios can provide guidance on debt affordability
- Ratios allow towns and cities to compare their situations to statewide averages or similar sized communities
- Common debt ratios are:
  - Annual debt service on debt as a % of general fund revenues or expenditures
  - Debt retirement rate
  - Debt as a % of taxable or market valuation
  - Debt per capita.



# Capital Improvement Program (CIP)

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- Used to manage capital financing needs
- Identifies capital projects to be funded over the next ten years
- Serves as a financial planning tool:
  1. Establishes priorities that balance capital needs with available resources
  2. Pairs projects with their intended funding sources
  3. Ensures orderly improvement or replacement of fixed assets
  4. Provides an estimate of the size and timing of future bond sales

# Long Term Financial Planning

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The Capital Improvement Plan (CIP) is a ten-year plan identifying the Town's capital outlay and improvement needs. As a long-range plan, the CIP reflects the Town's policy regarding future physical and economic development. By providing a planned schedule of public improvements, the CIP outlines present and future public needs and priorities. A capital improvement is defined as any expenditure for equipment, buildings, infrastructure, land acquisition, plan or project in which the cost exceeds 0.25% of the town budget for the year in which the request is made

Capital project planning is an ongoing process. The need or idea for capital improvements can originate from the department heads, the First Selectman, the Superintendent of Schools, and boards and commissions. These items are compiled and presented annually to the Board of Finance and Legislative Council. Once approved, the CIP outlines the Town's official commitment to funding these expenditures in the subsequent years budgets

Adopting a CIP does not end with the first year. Changing needs and priorities, emergencies, cost changes, mandates and changes in technology all require the CIP to be updated annually. The Town's public facilities, streets, parks, equipment, etc., are constantly in need of repair, replacement or expansion. A growing population will require additional or new facilities. These reasons require that the CIP be updated to maintain the financial solidity of the Town. The CIP achieves the following objectives as a component of the Town's budget and financial planning process:

- Reduces the need for "crash programs" to finance the construction of Town facilities
- Focuses attention on community goals, needs and capabilities
- Achieves optimum use of taxpayer dollars
- Guides future community growth and development
- Advance planning ensures that projects are well thought out in advance of construction
- Provides for the orderly replacement of capital expenditures
- Encourages a more efficient governmental administration as well as maintains a sound and stable financial program

# Why do we need a Capital Plan?

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1. Shows the community what projects are planned
2. Provides certainty for the future
3. Helps the City coordinate outreach and construction
4. Prioritizes capital construction and maintenance needs
5. Helps the City forecast & coordinate long-term needs
6. Ensures infrastructure is maintained and upgraded
7. Provides a framework for funding capital projects
8. Increases efficiency of engineering and budget efforts
9. Maintains high bond ratings which, in turn, saves costs
10. Allows effective time to plan for large projects



# LAST TWENTY-FIVE YEARS OF BONDING

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## TOWN OF BROOKFIELD BONDING - SUMMARY BY DATE

| Issue Date | Amount     | Yield        | Final Maturity Dates |
|------------|------------|--------------|----------------------|
| 1993       | 3,400,000  | 3.65%-5.375% | 2022                 |
| 1997       | 980,000    | 4.65%-5.75%  | 2017                 |
| 1997       | 4,000,000  | 4.65%-5.75%  | 2017                 |
| 1999       | 2,705,000  | 4.75%-5.875% | 2020                 |
| 2002       | 7,900,000  | 4.0%-5.0%    | 2022                 |
| 2010       | 6,700,000  | 2.0%-4.0%    | 2031                 |
| 2010       | 430,000    | 2.0%-4.0%    | 2031                 |
| 2010       | 3,747,082  | 2.00%        | 2030                 |
| 2014       | 14,750,000 | 2.0%-4.0%    | 2031                 |
| 2014       | 6,180,000  | 3.27%        | 2034                 |
| 2014       | 15,100,000 | 2.0%-5.0%    | 2026                 |
| 2015       | 5,510,000  | 2%-3.65%     | 2034                 |



## TOWN OF BROOKFIELD INDEBTEDNESS – DETAIL BY YEAR EXCLUDING WPCA SELF-SUPPORTING BONDS

| Bond Date              | Function                   | Bond Amount | Total Bond Amount | Date of Fiscal Maturity |
|------------------------|----------------------------|-------------|-------------------|-------------------------|
| 12/1/1999              | Land Acquisition           | 2,705,000   | 2,705,000         | 2021                    |
| 1/15/2002              | Land Acquisition           | 100,000     |                   | 2022                    |
|                        | Schools                    | 7,800,000   | 7,900,000         | 2022                    |
| 9/1/2010               | Various Purpose            | 6,400,000   |                   | 2030                    |
|                        | Schools                    | 300,000     | 6,700,000         | 2030                    |
| 5/23/2014              | Refunding-School           | 14,380,000  |                   | 2026                    |
|                        | Refunding-General Purposes | 370,000     | 14,750,000        | 2025                    |
| 11/21/2013             | Schools                    | 700,000     |                   | 2034                    |
|                        | Various General Purposes   | 5,480,000   | 6,180,000         | 2034                    |
| 11/17/2016             | Various General Purposes   | 12,500,000  | 12,500,000        |                         |
| Grand Total 50,735,000 |                            |             |                   |                         |

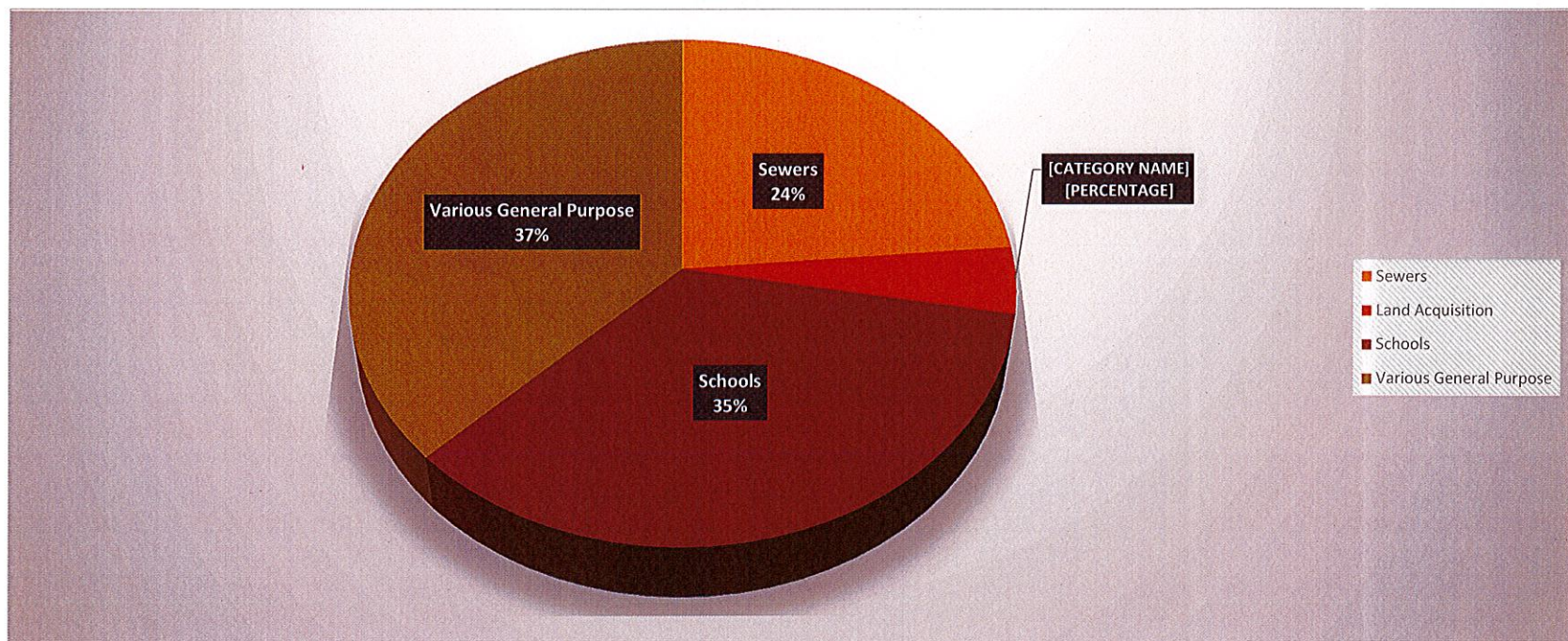


## TOWN OF BROOKFIELD INCLUDING WPCA INDEBTEDNESS— DETAIL BY YEAR

| Bond Date  | Function                                  | Bond Amount | Total Bond Amount             | Date of Fiscal Maturity |
|------------|---|-------------|-------------------------------|-------------------------|
| 10/15/1993 | Sewers (Self-Supporting)                  | 3,400,000   | 3,400,000                     | 2023                    |
| 12/1/1999  | Land Acquisition                          | 2,705,000   | 2,705,000                     | 2021                    |
| 1/15/2002  | Land Acquisition                          | 100,000     |                               | 2022                    |
|            | Schools                                   | 7,800,000   | 7,900,000                     | 2022                    |
| 9/1/2010   | Various Purpose                           | 6,400,000   |                               | 2031                    |
|            | Schools                                   | 300,000     | 6,700,000                     | 2030                    |
| 9/1/2010   | Sewers (Self-Supporting)                  | 430,000     | 430,000                       | 2031                    |
|            | Sewers-Clean Water Fund (Self-Supporting) |             |                               |                         |
| 12/30/2010 |   | 3,747,082   | 3,747,082                     | 2031                    |
| 5/23/2014  | Refunding-School                          | 14,380,000  |                               | 2026                    |
|            | Refunding-General Purposes                | 370,000     | 14,750,000                    | 2025                    |
| 11/21/2013 | Schools                                   | 700,000     |                               |                         |
|            | Various General Purposes                  | 5,480,000   | 6,180,000                     | 2034                    |
| 3/24/2015  | Refunding-Water (Self-Supporting)         | 5,510,000   | 5,510,000                     | 2034                    |
| 11/17/2016 | Sewer (Self-Supporting)                   | 2,600,000   |                               |                         |
|            | Various General Purposes                  | 12,500,000  | 15,100,000                    | 2034                    |
|            |   |             | <b>Grand Total 66,422,082</b> |                         |



# Last Twenty-Five Years of Bonded Projects



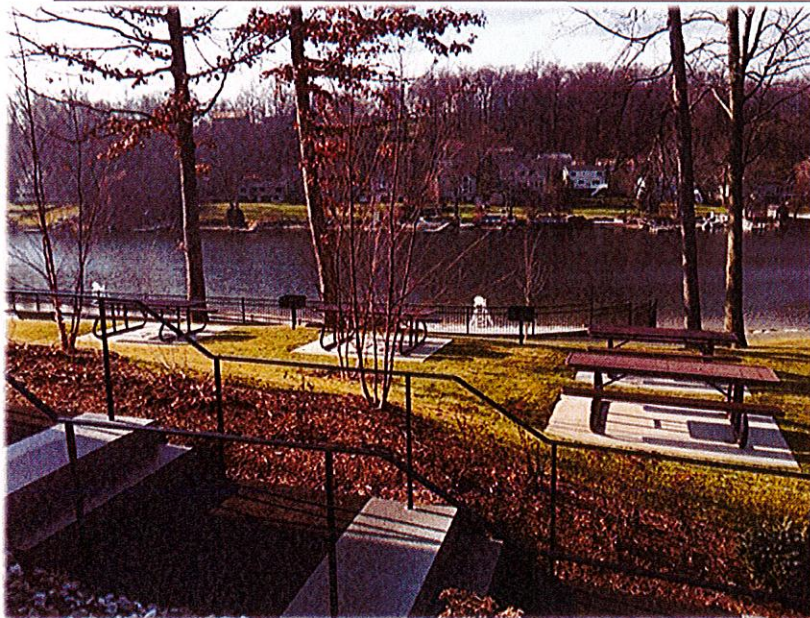


# Still River Greenway





# Cadigan/ Town Beach





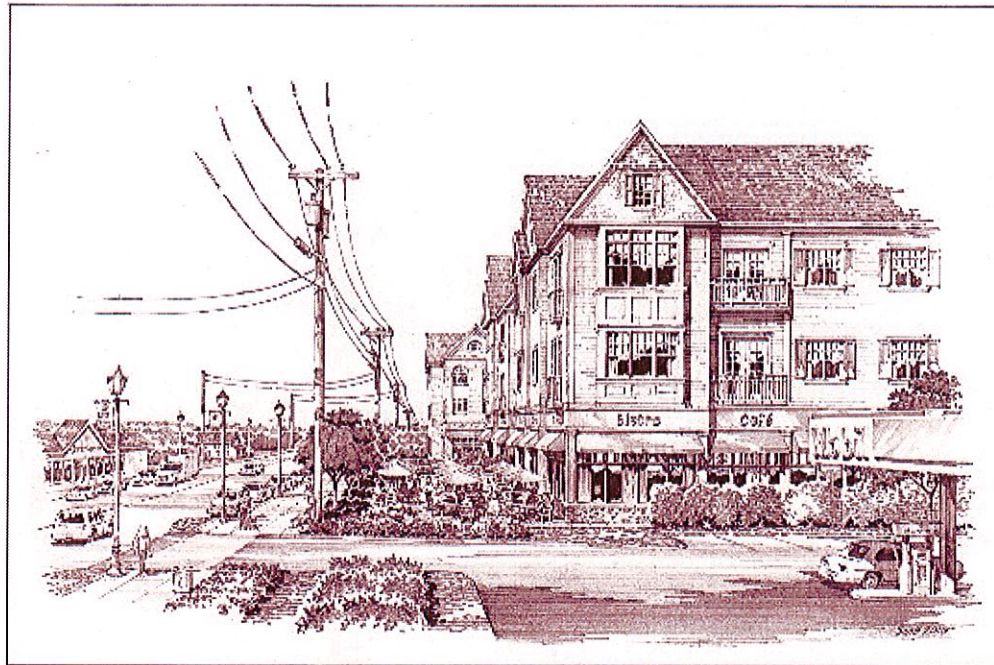
# Kids Kingdom

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# Four Corners

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## GENERAL FUND DEBT ANALYSIS – WHERE ARE WE TODAY?

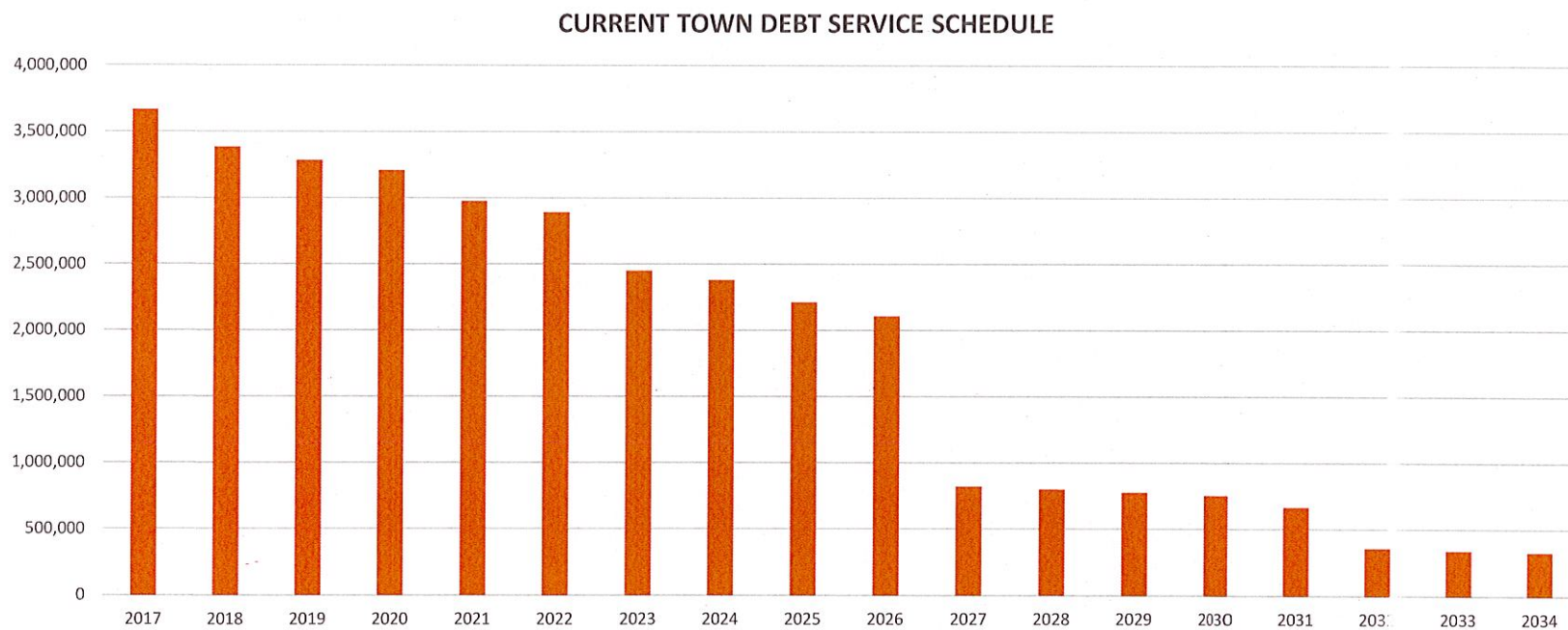
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## TOWN OF BROOKFIELD - CURRENT TOWN DEBT SERVICE SCHEDULE (11/17/2016) INCLUDING WPCA

| ANNUAL BONDED DEBT<br>MATURITY SCHEDULE<br>(11/17/16) |           |           |           |           |                            |
|---|-----------|-----------|-----------|-----------|----------------------------|
| Fiscal Year Ending 6/30                               | Principal |           | Interest  | Total     | Cumulative Percent Retired |
| 2017  |           | 2,600,000 | 1,074,108 | 3,674,108 | 9.71                       |
| 2018  |           | 2,415,000 | 971,610   | 3,386,610 | 18.73                      |
| 2019  |           | 2,415,000 | 871,583   | 3,286,583 | 27.74                      |
| 2020  |           | 2,450,000 | 763,098   | 3,213,098 | 36.89                      |
| 2021  |           | 2,325,000 | 652,665   | 2,977,665 | 45.58                      |
| 2022  |           | 2,345,000 | 547,918   | 2,892,918 | 54.33                      |
| 2023  |           | 2,010,000 | 442,693   | 2,452,693 | 61.84                      |
| 2024  |           | 2,025,000 | 357,258   | 2,382,258 | 69.40                      |
| 2025  |           | 1,940,000 | 273,288   | 2,213,288 | 75.64                      |
| 2026  |           | 1,915,000 | 191,783   | 2,106,783 | 83.79                      |
| 2027  |           | 685,000   | 140,984   | 825,984   | 86.35                      |
| 2028  |           | 685,000   | 119,996   | 804,996   | 88.91                      |
| 2029  |           | 685,000   | 98,143    | 783,143   | 91.47                      |
| 2030  |           | 685,000   | 74,559    | 759,559   | 94.03                      |
| 2031  |           | 620,000   | 50,658    | 670,658   | 96.34                      |
| 2032  |           | 330,000   | 32,600    | 362,600   | 97.57                      |
| 2033  |           | 325,000   | 19,500    | 344,500   | 98.79                      |
| 2034  |           | 325,000   | 6,500     | 331,500   | 100.00                     |



## TOWN OF BROOKFIELD - CURRENT TOWN DEBT SERVICE SCHEDULE (11/17/2016)



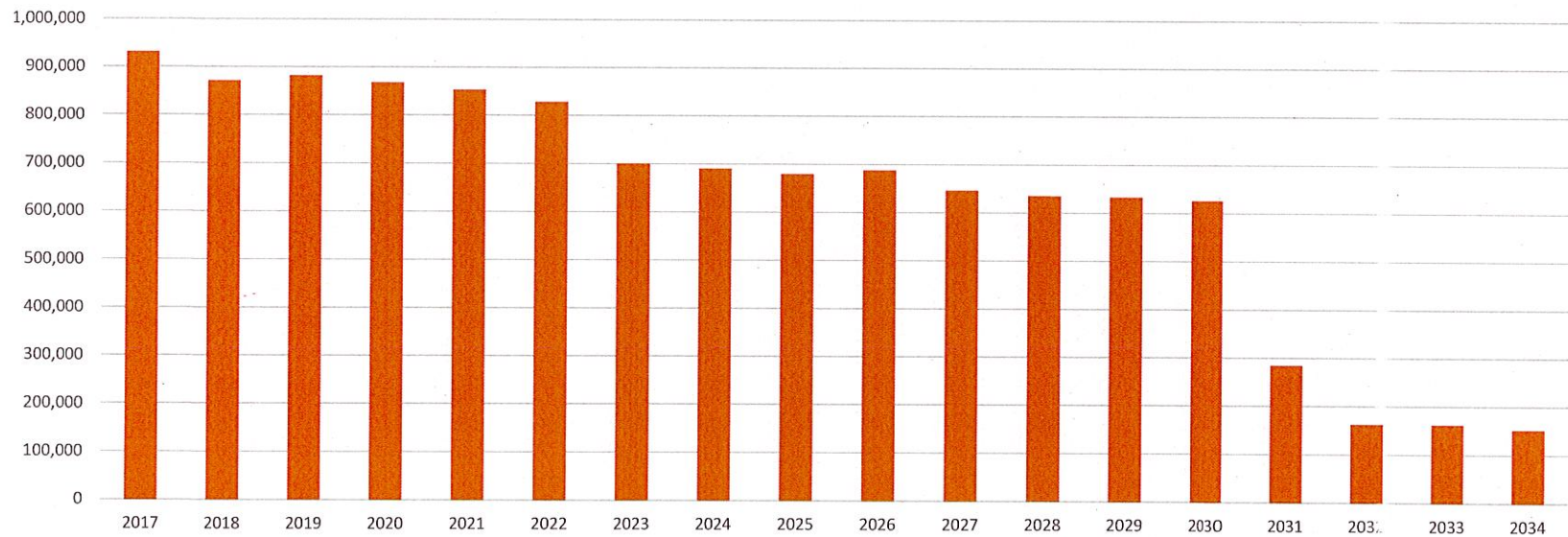
## WPCA- CURRENT SELF-SUPPORTING PAYMENT SCHEDULE (11/17/2016)

| ANNUAL BONDED SELF-SUPPORTING MATURITY SCHEDULE (11/17/16) |           |          |         |                            |  |
|--|-----------|----------|---------|----------------------------|--|
| Fiscal Year Ending 6/30                                    | Principal | Interest | Total   | Cumulative Percent Retired |  |
| 2017   | 681,929   | 249,290  | 931,219 | 9.71                       |  |
| 2018   | 640,400   | 231,035  | 871,435 | 18.73                      |  |
| 2019   | 668,940   | 213,495  | 882,435 | 27.74                      |  |
| 2020   | 672,552   | 195,483  | 868,035 | 36.89                      |  |
| 2021   | 676,237   | 177,348  | 853,585 | 45.58                      |  |
| 2022   | 669,996   | 159,000  | 828,996 | 54.33                      |  |
| 2023   | 558,831   | 142,809  | 701,640 | 61.84                      |  |
| 2024   | 562,743   | 128,766  | 691,509 | 69.40                      |  |
| 2025   | 566,734   | 114,072  | 680,806 | 76.64                      |  |
| 2026   | 590,806   | 98,426   | 689,232 | 83.79                      |  |
| 2027   | 564,960   | 82,636   | 647,596 | 86.35                      |  |
| 2028   | 569,198   | 67,245   | 636,443 | 88.91                      |  |
| 2029   | 583,521   | 51,168   | 634,689 | 91.47                      |  |
| 2030   | 592,932   | 34,305   | 627,237 | 94.03                      |  |
| 2031   | 265,000   | 21,108   | 286,108 | 96.34                      |  |
| 2032   | 150,000   | 13,870   | 163,870 | 97.57                      |  |
| 2033   | 155,000   | 8,304    | 163,304 | 98.79                      |  |
| 2034   | 150,000   | 2,738    | 152,738 | 100.00                     |  |



## WPCA- CURRENT SELF-SUPPORTING PAYMENT SCHEDULE (11/17/2016)

### ANNUAL BONDED SELF-SUPPORTING MATURITY SCHEDULE (11/17/16)



## Debt Statement as of November 17, 2016

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### LONG TERM DEBT

#### Bonds:

|                 |                  |
|-----------------|------------------|
| General Purpose | \$10,360,396     |
| School          | 14,354,604       |
| Water/ Sewer    | <u>8,752,850</u> |

**TOTAL LONG TERM DEBT** **\$33,467,850**

### SHORT TERM DEBT

|       |                   |
|-------|-------------------|
| Notes | <u>21,355,000</u> |
|-------|-------------------|

**TOTAL DIRECT DEBT** **\$54,822,850**

#### Less:

|  |                   |
|--|-------------------|
| WCPA Self-Supporting Water/Sewer<br>Debt (Bonds/Notes) | <u>13,667,850</u> |
|--|-------------------|

**TOTAL DIRECT NET DEBT** **\$41,155,000**

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## DEBT RATIOS AND DATA ANALYSIS

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## Debt Ratios (Fiscal Indicators):

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1. General Fund Annual Debt Service as a Percent of Total Annual Budget
  - Indicates the extent of Brookfield's fixed costs for paying principal and interest on its local tax supported debt. Increasing debt service as a percentage of total budget reduces Brookfield's expenditure flexibility and may suggest excessive debt and/or fiscal strain.
  - Debt service above 10-12% of total budget constitutes a level at which rating agencies deem fiscally responsible.
2. General Fund Total Bonded Debt Rate of Retirement
  - Prudent use of debt dictates that the debt's term matches the useful economic life of the financed capital items. A faster maturity schedule may be desired to avoid increased interest costs, however, it can place undue strain on the operating budget.
  - A schedule that retires 25% of principal in 5 years and 50% in 10 years is a desirable rate of amortization.



# Current Debt Ratios November 17, 2016

|  |   |   |  |
|--|---|---|--|
| Population   | 17,143  |   |  |
| Net Taxable Grand List - 10/1/15 @ 70% of full value | \$ 2,271,675,583.00                             |   |  |
| Estimated Full Value                                 | \$ 3,245,250,833.00                             |   |  |
| Equalized Net Taxable Grand List-2013                | \$ 3,197,487,613.00                             |   |  |
| Money Income per Capita - 2014                       | \$ 48,978.00                                    |   |  |
|  | <b>Total Direct Debt</b><br><b>\$54,822,850</b> | <b>Total Net Direct Debt</b><br><b>\$41,155,000</b> | <b>Total Overall Net Debt</b><br><b>\$41,155,000</b> |
| Per Capita   | \$ 3,197.97                                     | \$ 2,400.69   | \$ 2,400.69  |
| Ratio to Net Taxable Grand List                      | 2.41%   | 1.81%   | <b>1.81%</b>   |
| Ratio to Estimated Full Value                        | 1.69%   | 1.27%   | 1.27%  |
| Ratio to Equalized Grand List                        | 1.71%   | 1.29%   | 1.29%  |
| Debt per Capita to Money Income per Capita           | 6.53%   | 4.90%   | 4.90%  |

Given the ratios represented above, the Town of Brookfield has a favorable outlook in accordance with Standard & Poor's with a low debt burden.

# Limitation of Indebtedness

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Brookfield shall not incur indebtedness through the issuance of bonds and notes which will cause aggregate indebtedness by class to exceed the following:

- General Purposes: 2.25 times annual receipts from taxation
- School Purposes: 4.50 times annual receipts from taxation
- Sewer Purposes: 3.75 times annual receipts from taxation
- Urban Renewal Purposes: 3.25 times annual receipts from taxation
- Pension Obligation Purposes: 3.00 times annual receipts from taxation

In not case shall total indebtedness exceed seven times the base.

- The base (annual receipts from taxation) is defined as total tax collections (including interest, penalties, and late payment of taxed and state payments for revenue loss)
- Information based on Town of Brookfield, CT Official Statement Dated November 3, 2016



# Statement of Statutory Debt Limitations

As of November 17, 2016

|   |                         |                      |                      |                      |                        |
|---|-------------------------|----------------------|----------------------|----------------------|------------------------|
| TOTAL TAX COLLECTIONS (including interest and lien fees)<br>received by the Treasurer for the year ended June 30, 2015  | \$57,042,928            |                      |                      |                      |                        |
| REIMBURSEMENT FOR REVENUE LOSS ON:  |                         |                      |                      |                      |                        |
| Tax Relief for the Elderly:   | \$ (93,610.00)          |                      |                      |                      |                        |
|   | \$56,949,318.00         |                      |                      |                      |                        |
| <b>DEBT LIMITATIONS</b>   | <b>General Purposes</b> | <b>Schools</b>       | <b>Sewers</b>        | <b>Urban Renewal</b> | <b>Pension Deficit</b> |
| 2 1/4 times base  | \$128,135,966           |                      |                      |                      |                        |
| 4 1/2 times base  |                         | \$256,271,931        |                      |                      |                        |
| 3 3/4 times base  |                         |                      | \$213,559,943        |                      |                        |
| 3 1/4 times base  |                         |                      |                      | \$185,085,284        |                        |
| 3 times base  |                         |                      |                      |                      | \$170,847,954          |
| <b>Total debt limitations</b>   | <b>\$128,135,966</b>    | <b>\$256,271,931</b> | <b>\$213,559,943</b> | <b>\$185,085,284</b> | <b>\$170,847,954</b>   |
| <b>INDEBTEDNESS</b>   |                         |                      |                      |                      |                        |
| Bonds Payable <sup>1</sup>  | \$10,360,396            | \$14,354,604         | \$3,547,850          | \$0                  | \$0                    |
| Notes Payable <sup>1</sup>  | 13,036,480              | 3,403,520            | 2,900,000            | 0                    | 0                      |
| Authorized but Unissued Debt <sup>1</sup>   | 689,042                 | 266,541              | 405,252              | 0                    | 0                      |
| <b>TOTAL DIRECT INDEBTEDNESS</b>  | <b>\$24,085,918</b>     | <b>\$18,024,665</b>  | <b>\$6,853,102</b>   | <b>\$0</b>           | <b>\$0</b>             |
| Less: Self-Supporting Sewer Debt <sup>2</sup>   |                         |                      | 6,447,850            |                      |                        |
| <b>TOTAL NET INDEBTEDNESS</b>   | <b>\$24,085,918</b>     | <b>\$18,024,665</b>  | <b>\$405,252</b>     | <b>\$0</b>           | <b>\$0</b>             |
| <b>DEBT LIMITATION IN EXCESS OF OUTSTANDING AUTHORIZED DEBT</b>   | <b>\$104,050,048</b>    | <b>\$238,247,266</b> | <b>\$213,154,691</b> | <b>\$185,085,284</b> | <b>\$170,847,954</b>   |
| <sup>1</sup> Excludes \$5,205,000 in Water Bonds, \$2,015,000 in Water Notes, and \$1,699,539 in Authorized but Unissued water debt as allowed under the Connecticut General Statutes |                         |                      |                      |                      |                        |
| <sup>2</sup> The Sewer Bonds and Sewer Notes are self-supporting obligations repaid by the benefiting users.  |                         |                      |                      |                      |                        |
| Note: In no case shall total indebtedness exceed seven times annual receipts from taxation or \$398,645,223   |                         |                      |                      |                      |                        |

# Proposed Capital Improvement Plan FY 2017-2026

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# Capital Needs 10 Year Plan FY 2017-2026

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## Summary of Requests by Department

- Streetscape at Four Corners: \$11,950,000
- Board of Education: \$51,309,000
- Library: \$20,319,000
- Police Department: \$14,458,974
- Public Works: \$20,482,500
- Parks & Recreation: \$5,840,550
- Information Technologies: \$1,185,740
- Assessor: \$400,000
- Health: \$46,050

# Streetscape at Four Corners

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |         |          |                  |                  |                  |                  |        |        |        |        |        |        |                   |
|---|---------|----------|------------------|------------------|------------------|------------------|--------|--------|--------|--------|--------|--------|-------------------|
| 17/'18 thru '26/'27   |         |          |                  |                  |                  |                  |        |        |        |        |        |        |                   |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |         |          |                  |                  |                  |                  |        |        |        |        |        |        |                   |
| STREETSCAPE   |         |          |                  |                  |                  |                  |        |        |        |        |        |        |                   |
| Project   | Item #  | Priority | 17/'18           | 18/'19           | 19/'20           | 20/'21           | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total             |
| TCD Streetscape Project Phase 1                                 | Item #1 | HIGH     | 3,175,919        |                  |                  |                  |        |        |        |        |        |        | 3,175,919         |
| Lower Federal Rd Streetscape, Phase 1                           | Item #2 |          |                  | 5,000,000        |                  |                  |        |        |        |        |        |        | 5,000,000         |
| TCD Streetscape Project Phase 2                                 | Item #3 | MEDIUM   |                  | 700,000          |                  |                  |        |        |        |        |        |        | 700,000           |
| TCD Streetscape Project Phase 2                                 | Item #4 | HIGH     |                  |                  | 600,000          |                  |        |        |        |        |        |        | 600,000           |
| Lower Federal Rd Streetscape, Phase 2                           | Item #5 |          |                  |                  | 3,400,000        |                  |        |        |        |        |        |        | 3,400,000         |
| TCD Streetscape Project Phase 3                                 | Item #6 | MEDIUM   |                  |                  |                  | 1,600,000        |        |        |        |        |        |        | 1,600,000         |
| Lower Federal Rd Streetscape, Phase 3                           | Item #7 |          |                  |                  |                  | 6,600,000        |        |        |        |        |        |        | 6,600,000         |
| <b>Streetscape Total</b>  |         |          | <b>3,175,919</b> | <b>5,700,000</b> | <b>4,000,000</b> | <b>8,200,000</b> | -      | -      | -      | -      | -      | -      | <b>21,075,919</b> |
| <i>Bonding</i>  |         |          | 8,750,000.00     | 800,000.00       | 700,000.00       | 1,700,000.00     |        |        |        |        |        |        |                   |
| <i>Grants</i>   |         |          | 1,925,919.00     | 4,900,000.00     | 3,300,000.00     | 6,500,000.00     |        |        |        |        |        |        |                   |
| <i>Other (TBD)</i>  |         |          |                  |                  |                  |                  |        |        |        |        |        |        |                   |
| <b>Streetscape Total</b>  |         |          | <b>1,250,000</b> | <b>800,000</b>   | <b>700,000</b>   | <b>1,700,000</b> | -      | -      | -      | -      | -      | -      | <b>4,450,000</b>  |



# Board of Education

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i><br>17/'18 thru '26/'27 |      |          |         |        |         |         |        |        |        |        |        |        |           |
|--|------|----------|---------|--------|---------|---------|--------|--------|--------|--------|--------|--------|-----------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT   |      |          |         |        |         |         |        |        |        |        |        |        |           |
| Board of Education   |      |          |         |        |         |         |        |        |        |        |        |        |           |
| Project  | Item | Priority | 17/'18  | 18/'19 | 19/'20  | 20/'21  | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total     |
| Wireless Clocks  | #1   | HIGH     | 21,000  | 10,500 |         |         |        |        |        |        |        |        | 31,500    |
| Security   | #2   | HIGH     | 25,000  |        | 25,000  |         | 25,000 |        | 25,000 |        | 25,000 |        | 125,000   |
| Steam/Condensate Insulation & Piping   | #3   | HIGH     | 30,000  |        | 30,000  |         | 30,000 |        | 30,000 |        | 30,000 |        | 150,000   |
| Water Softener   | #4   | HIGH     | 10,000  |        |         |         |        |        |        |        |        |        | 10,000    |
| Domestic Water Disinfection System   | #5   | MEDIUM   | 40,000  |        |         | 250,000 |        |        |        |        |        |        | 290,000   |
| Stage Curtains   | #6   | MEDIUM   | 20,000  | 12,500 | 12,500  |         |        |        |        |        |        |        | 45,000    |
| Duct Insulation Old Gym  | #7   | MEDIUM   | 30,000  |        |         |         |        |        |        |        |        |        | 30,000    |
| Backstop Power Winches   | #8   | MEDIUM   | 10,000  |        |         |         |        |        |        |        |        |        | 10,000    |
| Turf Field Replacement   | #9   | HIGH     | 500,000 |        | 500,000 |         |        |        |        |        |        |        | 1,000,000 |
| Renovate Bathrooms   | #10  | MEDIUM   | 96,000  | 96,000 |         |         |        |        |        |        |        |        | 192,000   |
| Repair/ Replace Clapboard Siding   | #11  | HIGH     | 15,000  |        | 15,000  |         | 15,000 |        |        |        |        |        | 45,000    |
| Exterior Painting  | #12  | HIGH     | 20,000  |        | 20,000  |         | 20,000 |        |        |        |        |        | 60,000    |
| Fleet Vehicle Replacement  | #13  | MEDIUM   | 25,000  | 25,000 | 25,000  | 25,000  | 25,000 |        |        |        |        |        | 125,000   |
| Refinish Gym Floor   | #14  | LOW      | 20,000  | 7,000  | 3,500   |         | 7,000  |        | 3,500  | 25,000 | 3,500  |        | 69,500    |
| Cafeteria Tables   | #15  | LOW      | 45,000  | 45,000 |         |         |        |        |        |        |        |        | 90,000    |
| Flooring Program   | #16  | MEDIUM   | 20,000  | 20,000 | 20,000  | 20,000  | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 200,000   |
| Flooring Program   | #17  | MEDIUM   | 40,000  | 40,000 | 40,000  | 40,000  | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 400,000   |
| Classroom Unit Ventilators   | #18  | LOW      | 30,000  | 30,000 | 30,000  | 30,000  | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000   |
| Attendance Record Keeping  | #19  | LOW      | 20,000  |        |         |         |        |        |        |        |        |        | 20,000    |
| Refinish Stage Floor   | #20  | LOW      | 10,000  |        | 10,000  |         |        |        |        |        |        |        | 20,000    |

# Board of Education

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |      |          |        |         |         |         |        |         |         |           |        |        |           |
|---|------|----------|--------|---------|---------|---------|--------|---------|---------|-----------|--------|--------|-----------|
| 17/'18 thru '26/'27   |      |          |        |         |         |         |        |         |         |           |        |        |           |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |      |          |        |         |         |         |        |         |         |           |        |        |           |
| Board of Education  |      |          |        |         |         |         |        |         |         |           |        |        |           |
| Project   | Item | Priority | 17/'18 | 18/'19  | 19/'20  | 20/'21  | 21/'22 | 22/'23  | 23/'24  | 24/'25    | 25/'26 | 26/'27 | Total     |
| Classroom Painting  | #21  | LOW      | 30,000 | 30,000  | 30,000  | 30,000  | 30,000 | 30,000  | 30,000  | 30,000    | 30,000 | 30,000 | 300,000   |
| Ceiling Tile Replacement  | #22  | LOW      | 5,000  | 5,000   | 5,000   | 5,000   | 5,000  |         |         |           |        |        | 25,000    |
| Ceiling Tile Replacement  | #23  | LOW      | 5,000  | 5,000   | 5,000   | 5,000   | 5,000  |         |         |           |        |        | 25,000    |
| Supply Power Instrument Charging                                | #24  | LOW      | 7,000  |         |         |         |        |         |         |           |        |        | 7,000     |
| Building Management System                                      | #25  | HIGH     |        | 50,000  |         |         |        |         |         |           |        |        | 50,000    |
| Stadium Lighting  | #26  | HIGH     |        | 500,000 |         |         |        |         |         |           |        |        | 500,000   |
| Press Box   | #27  | HIGH     |        | 100,000 |         |         |        |         |         |           |        |        | 100,000   |
| Air Handler Replacement   | #28  | LOW      |        | 200,000 |         | 200,000 |        | 200,000 |         |           |        |        | 600,000   |
| Parking Lot Pavement  | #29  | HIGH     |        | 175,000 | 150,000 | 400,000 |        |         |         |           |        |        | 725,000   |
| Asphalt Striping  | #30  | HIGH     |        | 5,000   | 5,000   | 7,000   |        | 5,000   | 5,000   | 7,000     |        |        | 34,000    |
| Roof Replacement  | #31  | HIGH     |        |         | 500,000 | 250,000 |        |         | 350,000 | 1,000,000 |        |        | 2,100,000 |
| Pumps & Mechanical Equipment Maintenance                        | #32  | MEDIUM   |        |         | 12,500  |         | 12,500 |         | 12,500  |           | 12,500 |        | 50,000    |



# Board of Education

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |      |          |        |        |            |         |           |         |         |         |        |         |            |
|---|------|----------|--------|--------|------------|---------|-----------|---------|---------|---------|--------|---------|------------|
| 17/'18 thru '26/'27   |      |          |        |        |            |         |           |         |         |         |        |         |            |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |      |          |        |        |            |         |           |         |         |         |        |         |            |
| Board of Education  |      |          |        |        |            |         |           |         |         |         |        |         |            |
| Project   | Item | Priority | 17/'18 | 18/'19 | 19/'20     | 20/'21  | 21/'22    | 22/'23  | 23/'24  | 24/'25  | 25/'26 | 26/'27  | Total      |
| Cafeteria Air Handler   | #33  | LOW      |        |        | 50,000     |         |           |         |         |         |        |         | 50,000     |
| Kitchen Appliances  | #34  | LOW      |        |        | 50,000     |         | 30,000    | 20,000  |         |         |        |         | 100,000    |
| Floor Cleaning Equipment  | #35  | LOW      |        |        | 15,000     |         | 15,000    |         | 15,000  |         | 15,000 |         | 60,000     |
| New School/Renovation   | #36  | LOW      |        |        | 40,000,000 |         |           |         |         |         |        |         | 40,000,000 |
| Window Wall Replacement   | #37  | HIGH     |        |        |            | 100,000 |           | 100,000 |         |         |        |         | 200,000    |
| Domestic Hot Water Tanks  | #38  | MEDIUM   |        |        |            | 15,000  |           | 15,000  | 250,000 | 15,000  |        | 250,000 | 545,000    |
| Air Conditioning Ait Handler                                    | #39  | LOW      |        |        |            | 200,000 |           |         |         | 200,000 |        |         | 400,000    |
| Stadium Field Facilities  | #40  | HIGH     |        |        |            |         | 1,400,000 |         |         |         |        | 200,000 | 1,600,000  |
| Classroom Windows   | #41  | MEDIUM   |        |        |            |         | 25,000    |         | 25,000  |         |        |         | 50,000     |
| Walk In Freezer   | #42  | HIGH     |        |        |            |         |           | 25,000  |         |         |        |         | 25,000     |
| Walk In Freezer   | #43  | HIGH     |        |        |            |         |           | 25,000  |         |         |        |         | 25,000     |
| Generator Transfer Switch                                       | #44  | HIGH     |        |        |            |         |           | 50,000  |         |         |        |         | 50,000     |
| Emergency Generator   | #45  | HIGH     |        |        |            |         |           | 100,000 |         |         |        |         | 100,000    |
| Fuel Oil Storage Tank   | #46  | HIGH     |        |        |            |         |           | 70,000  |         | 70,000  |        | 60,000  | 200,000    |
| Hot Water Boiler  | #47  | HIGH     |        |        |            |         |           |         |         | 175,000 |        |         | 175,000    |
| Board of EducationTotal   |      |          | -      | -      | 40,115,000 | 315,000 | 1,470,000 | 405,000 | 290,000 | 460,000 | 15,000 | 510,000 | 43,580,000 |

# Brookfield Library

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i>     |      |          |         |        |            |        |        |        |        |        |        |        |            |
|---|------|----------|---------|--------|------------|--------|--------|--------|--------|--------|--------|--------|------------|
| 17/'18 thru '26/'27   |      |          |         |        |            |        |        |        |        |        |        |        |            |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                            |      |          |         |        |            |        |        |        |        |        |        |        |            |
| LIBRARY   |      |          |         |        |            |        |        |        |        |        |        |        |            |
| Project   | Item | Priority | 17/'18  | 18/'19 | 19/'20     | 20/'21 | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total      |
| Replacement of Windows  | #1   | HIGH     | 115,000 |        |            |        |        |        |        |        |        |        | 115,000    |
| Replacement of AC on lower level, air handlers & upgrade insulation | #2   | HIGH     | 54,000  |        |            |        |        |        |        |        |        |        | 54,000     |
| Creation of ADA-compliant restroom on lower level                   | #3   | HIGH     | 50,000  |        |            |        |        |        |        |        |        |        | 50,000     |
| Ongoing IT replacements/additions                                   | #4   | HIGH     | 10,000  | 10,000 | 10,000     | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 100,000    |
| New Library Bonding   | #5   | HIGH     |         |        | 20,000,000 |        |        |        |        |        |        |        | 20,000,000 |
| Library Total   |      |          | 229,000 | 10,000 | 20,010,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 20,319,000 |
| Bonding   |      |          |         |        |            |        |        |        |        |        |        |        |            |
| Grants  |      |          |         |        |            |        |        |        |        |        |        |        |            |
| Other (TBD)   |      |          | 229,000 | 10,000 | 20,010,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |            |
| Library Total   |      |          | 229,000 | 10,000 | 20,010,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 20,319,000 |



# Police Department

Town of Brookfield, Connecticut *Capital Improvement Plan*  
17/'18 thru '26/'27

## PROJECTS & FUNDING SOURCES BY DEPARTMENT

| <b>POLICE DEPARTMENT</b>                          |          |          |                |                   |                |                |                |                |                |                |                |                |                   |
|---|----------|----------|----------------|-------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|-------------------|
| Project   |          | Priority | 17/'18         | 18/'19            | 19/'20         | 20/'21         | 21/'22         | 22/'23         | 23/'24         | 24/'25         | 25/'26         | 26/'27         | Total             |
| Vehicle Replacement                               | Item #1  | URGENT   | 118,500.00     |                   |                |                |                |                |                |                |                |                | 118,500.00        |
| Town-wide Emergency Services Radio System Upgrade | Item #7  | URGENT   |                | 3,500,000.00      |                |                |                |                |                |                |                |                | 3,500,000.00      |
| Computer Technology & Video Technology            | Item #2  | HIGH     | 25,000.00      | 25,000.00         | 75,000.00      | 37,500.00      | 37,500.00      | 39,500.00      | 28,500.00      | 28,500.00      | 65,000.00      | 39,500.00      | 401,000.00        |
| Weapon Replacement                                | Item #3  | HIGH     | 3,000.00       | 3,000.00          | 3,000.00       | 3,000.00       |                | 65,000.00      | 3,000.00       | 3,000.00       | 3,000.00       | 3,000.00       | 89,000.00         |
| Vehicle Replacement                               | Item #4  | HIGH     |                | 126,788.00        | 182,644.00     | 199,403.00     | 205,442.00     | 108,007.00     | 299,068.00     | 177,407.00     | 183,903.00     | 137,812.00     | 1,620,474.00      |
| SCUBA Vehicle Replacement                         | Item #5  | HIGH     |                | 175,000.00        |                |                |                |                |                |                |                |                | 175,000.00        |
| Building Upgrade & Addition                       | Item #6  | HIGH     |                | 8,500,000.00      |                |                |                |                |                |                |                |                | 8,500,000.00      |
| In Car Video Replacement                          | Item #10 |          |                |                   |                |                | 55,000.00      |                |                |                |                |                | 55,000.00         |
| <b>Police Department Total</b>                    |          |          | <b>146,500</b> | <b>12,329,788</b> | <b>260,644</b> | <b>239,903</b> | <b>297,942</b> | <b>212,507</b> | <b>330,568</b> | <b>208,907</b> | <b>251,903</b> | <b>180,312</b> | <b>14,458,974</b> |
| <i>Bonding</i>                                    |          |          |                | 12,000,000.00     |                |                |                |                | 175,000.00     |                |                |                | 12,175,000.00     |
| <i>Grants</i>                                     |          |          |                |                   |                |                |                |                |                |                |                |                |                   |
| <i>Other (TBD)</i>                                |          |          | 146,500.00     | 329,788.00        | 260,644.00     | 239,903.00     | 297,942.00     | 212,507.00     | 155,568.00     | 208,907.00     | 251,903.00     | 180,312.00     | 2,283,974.00      |
| <b>Police Department Total</b>                    |          |          | <b>146,500</b> | <b>12,329,788</b> | <b>260,644</b> | <b>239,903</b> | <b>297,942</b> | <b>212,507</b> | <b>330,568</b> | <b>208,907</b> | <b>251,903</b> | <b>180,312</b> | <b>14,458,974</b> |

# Department of Public Works

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i><br>17/18 thru '26/'27 |                  |        |         |         |         |         |         |         |         |         |         |         |           |
|---|------------------|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT  |                  |        |         |         |         |         |         |         |         |         |         |         |           |
| PUBLIC WORKS  |                  |        |         |         |         |         |         |         |         |         |         |         |           |
| Project   | Item Description | Item # | 17/18   | 18/19   | 19/20   | 20/21   | 21/22   | 22/23   | 23/24   | 24/25   | 25/26   | 26/27   | Total     |
| 53 BK (postponed 2016)  | Vehicle          | #1     | 70,000  |         |         |         |         |         |         |         |         |         | 70,000    |
| 64 BK 1999 Roller (postponed)   | Vehicle          | #2     | 34,000  |         |         |         |         |         |         |         |         |         | 34,000    |
| Tire Machine (postponed 2016)   | Vehicle          | #3     | 9,000   |         |         |         |         |         |         |         |         |         | 9,000     |
| Hook Lift (postponed 2016)  | Vehicle          | #4     | 16,000  |         |         |         |         |         |         |         |         |         | 16,000    |
| 1999 Roadside Mower (swapp)   | Vehicle          | #5     | 125,000 |         |         |         |         |         |         |         |         |         | 125,000   |
| 35 BK Super Duty- Ford  | Vehicle          | #6     | 55,000  |         |         |         |         |         |         |         |         |         | 55,000    |
| Street Sweeper  | Vehicle          | #7     |         | 225,000 |         |         |         |         |         |         |         |         | 225,000   |
| Mini Excavator with Accessorie  | Vehicle          | #8     |         | 80,000  |         |         |         |         |         |         |         |         | 80,000    |
| Rubber Track Loader and Acce  | Vehicle          | #9     |         |         | 65,000  |         |         |         |         |         |         |         | 65,000    |
| TBD   | Vehicle          | #10    |         |         | 250,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 2,350,000 |
| 2 BK Ford F-150 4WD   | Vehicle          | #11    | 27,000  |         |         |         |         |         |         |         |         |         | 27,000    |
| 30 BK Ford Transit / Facility Mai   | Vehicle          | #12    |         |         |         |         |         |         |         |         |         | 30,000  | 30,000    |
| Heat Pump Replacements  | Town Hall        | #13    | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 12,000  | 120,000   |
| Elevator Maintenance  | Town Hall        | #14    |         | 10,000  |         | 10,000  |         | 10,000  |         |         |         |         | 30,000    |
| Exterior Maintenance  | Town Hall        | #15    |         |         | 20,000  | 10,000  | 10,000  |         |         |         |         |         | 40,000    |
| Paint Interior  | Town Hall        | #16    |         |         |         |         |         |         |         | 25,000  |         |         | 25,000    |
| HVAC including the Furnace  | Town Hall        | #17    |         |         | 25,000  | 25,000  |         |         |         |         |         |         | 50,000    |
| Town Hall Kitchen   | Town Hall        | #18    |         |         |         |         | 5,000   | 10,000  |         |         |         |         | 15,000    |
| Underground #2 Oil Tank   | Town Hall        | #19    |         |         |         |         |         |         |         | 25,000  |         |         | 25,000    |



# Department of Public Works

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i><br>17/18 thru '26/'27 |                   |        |        |         |        |         |        |        |       |       |       |        |         |
|---|-------------------|--------|--------|---------|--------|---------|--------|--------|-------|-------|-------|--------|---------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT  |                   |        |        |         |        |         |        |        |       |       |       |        |         |
| <b>PUBLIC WORKS</b>   |                   |        |        |         |        |         |        |        |       |       |       |        |         |
| Project   | Item Description  | Item # | 17/18  | 18/19   | 19/20  | 20/21   | 21/22  | 22/23  | 23/24 | 24/25 | 25/26 | 26/27  | Total   |
| Bathroom Renovations  | Town Hall         | #20    | 10,000 | 80,000  |        |         |        |        |       |       |       |        | 90,000  |
| Miscellaneous   | Town Hall         | #21    | 10,000 |         |        |         |        |        |       |       |       |        | 10,000  |
| Air Conditioning  | Police Department | #22    |        |         |        |         | 10,000 |        |       |       |       |        | 10,000  |
| Heating System  | Police Department | #23    | 20,000 |         |        |         |        |        |       |       |       |        | 20,000  |
| Electrical Upgrades and Lighting  | Police Department | #24    |        |         |        |         |        |        |       |       | 5,000 |        | 5,000   |
| Window Replacement  | Police Department | #25    |        |         | 50,000 |         |        |        |       |       |       |        | 50,000  |
| Roof Replacement  | Police Department | #26    |        |         | 75,000 |         |        |        |       |       |       |        | 75,000  |
| Carpet Replacement  | Police Department | #27    | 8,000  |         |        |         |        |        |       |       |       |        | 8,000   |
| Paint Interior  | Police Department | #28    | 4,500  |         | 10,000 |         |        |        |       |       |       |        | 14,500  |
| Elevator Maintenance  | Police Department | #29    |        |         |        |         | 10,000 |        |       |       |       |        | 10,000  |
| Generator   | Police Department | #30    | 5,000  |         |        |         |        |        |       |       |       | 75,000 | 80,000  |
| Air Conditioning  | Library           | #31    | 10,000 |         |        | 25,000  | 25,000 |        |       |       |       |        | 60,000  |
| Window Replacement  | Library           | #32    | 15,000 | 150,000 |        |         |        |        |       |       |       |        | 165,000 |
| Carpet Replacement  | Library           | #33    |        | 15,000  | 15,000 |         |        |        |       |       |       |        | 30,000  |
| Paint Exterior  | Library           | #34    |        |         | 10,000 |         |        |        |       |       |       |        | 10,000  |
| Paint Interior  | Library           | #35    |        |         |        |         | 10,000 |        |       |       |       |        | 10,000  |
| Exterior Renovations  | Library           | #36    | 10,000 |         |        |         |        |        |       |       |       |        | 10,000  |
| Install Elevator  | Library           | #37    |        |         |        |         | 10,000 | 50,000 |       |       |       |        | 60,000  |
| Paving and Sidewalks  | Library           | #38    |        |         | 15,000 |         |        |        |       |       |       |        | 15,000  |
| Vehicular Fuel Tanks / Canopy   | Highway Garage    | #39    | 35,000 |         |        |         |        |        |       |       |       |        | 35,000  |
| Resident Waste Oil Tank   | Highway Garage    | #40    |        | 15,000  |        |         |        |        |       |       |       |        | 15,000  |
| Garage Bay Doors  | Highway Garage    | #41    |        | 15,000  | 15,000 | 15,000  |        |        |       |       |       |        | 45,000  |
| Air Conditioning  | Highway Garage    | #42    |        | 5,000   |        |         | 5,000  |        |       |       |       |        | 10,000  |
| Electric  | Highway Garage    | #43    |        |         |        |         | 5,000  |        |       |       |       |        | 5,000   |
| Plumbing  | Highway Garage    | #44    | 4,500  |         |        |         |        |        |       |       |       |        | 4,500   |
| Miscellaneous Exterior / Interior   | Highway Garage    | #45    |        |         |        | 5,000   |        |        | 5,000 |       |       |        | 10,000  |
| Window Replacement  | Highway Garage    | #46    |        | 30,000  |        |         |        |        |       |       |       |        | 30,000  |
| Roof Replacement  | Highway Garage    | #47    |        |         |        | 100,000 |        |        |       |       |       |        | 100,000 |
| Floor Replacement   | Highway Garage    | #48    |        |         | 10,000 |         |        |        |       |       |       |        | 10,000  |
| Paint Exterior  | Highway Garage    | #49    |        | 10,000  |        |         |        |        |       |       |       |        | 10,000  |

# Department of Public Works

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i><br>17/18 thru '26/'27 |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
|---|--------------------|--------|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT  |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| <b>PUBLIC WORKS</b>   |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| Project   | Item Description   | Item # | 17'18            | 18/'19           | 19/'20           | 20/'21           | 21/'22         | 22/'23         | 23/'24         | 24/'25         | 25/'26         | 26/'27         | Total            |
| Paint Exterior  | Highway Garage     | #49    |                  | 10,000           |                  |                  |                |                |                |                |                |                | 10,000           |
| Paint Interior  | Highway Garage     | #50    |                  | 10,000           |                  |                  |                |                |                |                |                |                | 10,000           |
| Expansion   | Highway Garage     | #51    |                  |                  | 100,000          | 750,000          |                |                |                |                |                |                | 850,000          |
| Salt Dome   | Highway Garage     | #52    |                  |                  |                  |                  |                |                |                |                |                | 40,000         | 40,000           |
| HVAC  | Old Town Hall      | #53    |                  | 20,000           |                  |                  |                |                |                |                |                |                | 20,000           |
| Electric  | Old Town Hall      | #54    |                  |                  |                  |                  | 10,000         |                |                |                |                |                | 10,000           |
| Plumbing  | Old Town Hall      | #55    | 4,500            |                  |                  |                  |                |                |                |                |                |                | 4,500            |
| Miscellaneous Exterior / Interio  | Old Town Hall      | #56    |                  |                  |                  | 5,000            | 5,000          |                |                |                |                |                | 10,000           |
| Window Replacement  | Old Town Hall      | #57    |                  | 50,000           |                  |                  |                |                |                |                |                |                | 50,000           |
| Roof Replacement  | Old Town Hall      | #58    |                  |                  |                  |                  |                | 10,000         |                |                |                |                | 10,000           |
| Carpet Replacement  | Old Town Hall      | #59    |                  | 10,000           |                  |                  |                |                |                |                |                |                | 10,000           |
| Paint Exterior  | Old Town Hall      | #60    |                  |                  |                  | 10,000           |                |                |                |                |                |                | 10,000           |
| Plumbing  | Senior Center      | #61    |                  |                  |                  |                  |                |                |                |                |                | 5,000          | 5,000            |
| Paint Interior  | Senior Center      | #62    |                  |                  | 10,000           | 10,000           |                |                |                |                |                |                | 20,000           |
| Paving Program  | Roads Improvements | #63    | 750,000          | 650,000          | 550,000          | 450,000          | 350,000        | 250,000        | 150,000        | 50,000         | 50,000         | 50             | 3,250,050        |
| Pave Overflow Parking Lot   | Roads Improvements | #64    |                  | 35,000           |                  |                  |                |                |                |                |                |                | 35,000           |
| <b>Public Works Total</b>   |                    |        | <b>1,234,500</b> | <b>1,422,000</b> | <b>1,232,000</b> | <b>1,727,000</b> | <b>767,000</b> | <b>642,000</b> | <b>467,000</b> | <b>412,000</b> | <b>367,000</b> | <b>462,050</b> | <b>8,732,550</b> |
|   |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| <i>Bonding</i>  |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| <i>Grants</i>   |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| <i>Other (TBD)</i>  |                    |        |                  |                  |                  |                  |                |                |                |                |                |                |                  |
| <b>Public Works Total</b>   |                    |        | <b>1,234,500</b> | <b>1,422,000</b> | <b>1,232,000</b> | <b>1,727,000</b> | <b>767,000</b> | <b>642,000</b> | <b>467,000</b> | <b>412,000</b> | <b>367,000</b> | <b>462,050</b> | <b>8,732,550</b> |



# Parks & Recreation

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i>        |        |        |         |        |        |        |        |        |        |        |        |         |
|--|--------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| 17/'18 thru '26/'27  |        |        |         |        |        |        |        |        |        |        |        |         |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                               |        |        |         |        |        |        |        |        |        |        |        |         |
| PARKS & RECREATION   |        |        |         |        |        |        |        |        |        |        |        |         |
| Project  | Item # | 17/'18 | 18/'19  | 19/'20 | 20/'21 | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total   |
| Ventrac Mower  | #1     | 32,000 |         |        |        |        |        |        |        |        |        | 32,000  |
| Toro infield / beach groomer   | #2     | 27,000 |         |        |        |        |        |        |        |        |        | 27,000  |
| Toro Precore Aerator   | #3     | 26,550 |         |        |        |        |        |        |        |        |        | 26,550  |
| Aluminum leaf / chip box   | #4     | 14,000 |         |        |        |        |        |        |        |        |        | 14,000  |
| Replacement F-550 lowboy Truck with Sa                                 | #5     | 65,000 |         |        |        |        |        |        |        |        |        | 65,000  |
| BHS-Crack seal tennis courts   | #6     | 15,000 |         |        |        |        |        |        |        |        |        | 15,000  |
| BHS-Back turf scoreboard   | #7     | 20,000 |         |        |        |        |        |        |        |        |        | 20,000  |
| BHS-Electric to all fields and potable water filling station for teams | #8     | 20,000 |         |        |        |        |        |        |        |        |        | 20,000  |
| Center-Kindergarten playground drainage                                | #9     | 10,000 |         |        |        |        |        |        |        |        |        | 10,000  |
| School Grounds-Roof Repairs  | #10    | 20,000 |         |        |        |        |        |        |        |        |        | 20,000  |
| Tie into BHS septic line   | #11    | 25,000 |         |        |        |        |        |        |        |        |        | 25,000  |
| Huckleberry-Irrigate front soccer field                                | #12    | 10,000 |         |        |        |        |        |        |        |        |        | 10,000  |
| Whisconier-Irrigate front soccer field                                 | #13    | 8,000  |         |        |        |        |        |        |        |        |        | 8,000   |
| Williams Park driveway improvements                                    | #14    | 15,000 |         |        |        |        |        |        |        |        |        | 15,000  |
| Roller Trailer   | #15    |        | 18,000  |        |        |        |        |        |        |        |        | 18,000  |
| Tilt bed trailer   | #16    |        | 3,750   |        |        |        |        |        |        |        |        | 3,750   |
| Replacement plow   | #17    |        | 5,500   |        |        |        |        |        |        |        |        | 5,500   |
| BHS replacement fencing  | #18    |        | 8,000   |        |        |        |        |        |        |        |        | 8,000   |
| BHS tennie court replacements  | #19    |        | 225,000 |        |        |        |        |        |        |        |        | 225,000 |
| BHS softball field drainage  | #20    |        | 20,000  |        |        |        |        |        |        |        |        | 20,000  |

# Parks & Recreation

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i><br>17/'18 thru '26/'27 |        |        |        |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT   |        |        |        |        |        |        |        |        |        |        |        |        |
| <b>PARKS &amp; RECREATION</b>  |        |        |        |        |        |        |        |        |        |        |        |        |
| Project  | Item # | 17/'18 | 18/'19 | 19/'20 | 20/'21 | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total  |
| Cadigan Park-refortify parking & walking t   | #21    |        | 10,000 |        |        |        |        |        |        |        |        | 10,000 |
| Center-Playground unpdates   | #22    |        | 30,000 |        |        |        |        |        |        |        |        | 30,000 |
| Grounds-Replace air compressor   | #23    |        | 5,000  |        |        |        |        |        |        |        |        | 5,000  |
| Ground-instand hot water hookup  | #24    |        | 5,000  |        |        |        |        |        |        |        |        | 5,000  |
| Grounds-garage door replacements/<br>security lighting, interior painting              | #25    |        | 25,000 |        |        |        |        |        |        |        |        | 25,000 |
| Grounds-material bin truss & roof replace  | #26    |        | 15,000 |        |        |        |        |        |        |        |        | 15,000 |
| Ground-flooring replacements   | #27    |        | 5,500  |        |        |        |        |        |        |        |        | 5,500  |
| HHES-upgrade playground & border   | #28    |        | 15,000 |        |        |        |        |        |        |        |        | 15,000 |
| Town Hall Lower field recrown  | #29    |        | 17,000 |        |        |        |        |        |        |        |        | 17,000 |
| Beach dock replace   | #30    |        | 20000  |        |        |        |        |        |        |        |        | 20,000 |
| Bobcat toolcat utility vehicle replacement   | #31    |        |        | 45,000 |        |        |        |        |        |        |        | 45,000 |
| Replacement sander   | #32    |        |        | 7,000  |        |        |        |        |        |        |        | 7,000  |
| Synthetic field reconditioner  | #33    |        |        | 50,000 |        |        |        |        |        |        |        | 50,000 |
| Replacement F550 lowboy truck w/ sand  | #34    |        |        | 68,000 |        |        |        |        |        |        |        | 68,000 |
| BHS - Topdress and drainage practice for   | #35    |        |        | 60,000 |        |        |        |        |        |        |        | 60,000 |
| BHS Site fencing replacements  | #36    |        |        | 25,000 |        |        |        |        |        |        |        | 25,000 |
| Cadigan field lighting   | #37    |        |        | 30,000 |        |        |        |        |        |        |        | 30,000 |
| Center school playground upgrades  | #38    |        |        | 30,000 |        |        |        |        |        |        |        | 30,000 |
| Grounds Dept. replace door frames  | #39    |        |        | 10,000 |        |        |        |        |        |        |        | 10,000 |
| Grounds Dept. and 1 concrete bay floor   | #40    |        |        | 15,000 |        |        |        |        |        |        |        | 15,000 |
| Huckleberry Hill School baseball field dra   | #41    |        |        | 10,000 |        |        |        |        |        |        |        | 10,000 |
| Huckleberry Hill School replacment of irriga   | #42    |        |        | 20,000 |        |        |        |        |        |        |        | 20,000 |
| Lillinonah woods erosion controls  | #43    |        |        | 80,000 |        |        |        |        |        |        |        | 80,000 |
| Town Hall bandstand roof replacement   | #44    |        |        | 12,000 |        |        |        |        |        |        |        | 12,000 |
| Town Hall fence replacement  | #45    |        |        | 30,000 |        |        |        |        |        |        |        | 30,000 |
| Town Beach dock replacement  | #46    |        |        | 20,000 |        |        |        |        |        |        |        | 20,000 |
| Whisconier school infield replacement  | #47    |        |        | 6,200  |        |        |        |        |        |        |        | 6,200  |
| Williams Park VFW memorial wall  | #48    |        |        | 75,000 |        |        |        |        |        |        |        | 75,000 |



# Parks & Recreation

| 17/'18 thru '26/'27                         |        |        |        |        |         |         |        |        |        |        |        |         |
|---|--------|--------|--------|--------|---------|---------|--------|--------|--------|--------|--------|---------|
| PROJECTS & FUNDING SOURCES BY DEPARTMENT    |        |        |        |        |         |         |        |        |        |        |        |         |
| PARKS & RECREATION                          |        |        |        |        |         |         |        |        |        |        |        |         |
| Project                                     | Item # | 17/'18 | 18/'19 | 19/'20 | 20/'21  | 21/'22  | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total   |
| Zero Turn mower                             | #49    |        |        |        | 17,000  |         |        |        |        |        |        | 17,000  |
| Replacement plow                            | #50    |        |        |        | 5,500   |         |        |        |        |        |        | 5,500   |
| Backhoe                                     | #51    |        |        |        | 80,000  |         |        |        |        |        |        | 80,000  |
| Equipment trailer                           | #52    |        |        |        | 6,500   |         |        |        |        |        |        | 6,500   |
| Cadigan Park-replacement field reserve      | #53    |        |        |        | 125,000 |         |        |        |        |        |        | 125,000 |
| Cadigan Park-expand parking areas           | #54    |        |        |        | 125,000 |         |        |        |        |        |        | 125,000 |
| Grounds Dept. convert dead storage          | #55    |        |        |        | 75000   |         |        |        |        |        |        | 75,000  |
| Huckleberry Hill School playground update   | #56    |        |        |        | 90000   |         |        |        |        |        |        | 90,000  |
| Still River Greenway patch and repair       | #57    |        |        |        | 25000   |         |        |        |        |        |        | 25,000  |
| Town Hall irrigation water storage          | #58    |        |        |        | 15000   |         |        |        |        |        |        | 15,000  |
| Town Beach dock replacements                | #59    |        |        |        | 20000   |         |        |        |        |        |        | 20,000  |
| Infield / beach groomer                     | #60    |        |        |        |         | 29,000  |        |        |        |        |        | 29,000  |
| Buffalo blower                              | #61    |        |        |        |         | 8,000   |        |        |        |        |        | 8,000   |
| Sod cutter                                  | #62    |        |        |        |         | 5,700   |        |        |        |        |        | 5,700   |
| Replacement F-550 lowboy Truck with Sa      | #63    |        |        |        |         | 69,000  |        |        |        |        |        | 69,000  |
| Cadigan Park replacement field reserve      | #64    |        |        |        | 125,000 |         |        |        |        |        |        | 125,000 |
| Cadigan Park railings, fence repairs, stone | #65    |        |        |        | 30,000  |         |        |        |        |        |        | 30,000  |
| Town Hall comfort station replacement       | #66    |        |        |        |         | 200,000 |        |        |        |        |        | 200,000 |
| Town Beach dock replacements (yr. 4)        | #67    |        |        |        |         | 20,000  |        |        |        |        |        | 20,000  |
| Kubota high volume mower                    | #68    |        |        |        |         |         | 49000  |        |        |        |        | 49,000  |
| Replacement plow                            | #69    |        |        |        |         |         | 6000   |        |        |        |        | 6,000   |
| Bobcat toolcat attachments                  | #70    |        |        |        |         |         | 18000  |        |        |        |        | 18,000  |
| Cadigan Park replacement field reserve      | #71    |        |        |        |         |         | 125000 |        |        |        |        | 125,000 |
| Cadigan Park Announcers booth               | #72    |        |        |        |         |         | 50000  |        |        |        |        | 50,000  |
| Replacement Bleachers all sites (yr. 1)     | #73    |        |        |        |         |         | 30000  |        |        |        |        | 30,000  |
| Center School Playground update             | #74    |        |        |        |         |         | 50000  |        |        |        |        | 50,000  |
| Huckleberry School Playground update        | #75    |        |        |        |         |         | 50000  |        |        |        |        | 50,000  |

# Parks & Recreation

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |        |        |        |        |        |        |        |        |        |        |        |         |
|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|
| 17/'18 thru '26/'27   |        |        |        |        |        |        |        |        |        |        |        |         |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |        |        |        |        |        |        |        |        |        |        |        |         |
| PARKS & RECREATION  |        |        |        |        |        |        |        |        |        |        |        |         |
| Project   | Item # | 17/'18 | 18/'19 | 19/'20 | 20/'21 | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total   |
| Zero Turn mover   | #49    |        |        |        | 17,000 |        |        |        |        |        |        | 17,000  |
| Replacement plow  | #50    |        |        |        | 5,500  |        |        |        |        |        |        | 5,500   |
| Zero turn mower   | #76    |        |        |        |        |        |        | 17000  |        |        |        | 17,000  |
| York rake attachment  | #77    |        |        |        |        |        |        | 4500   |        |        |        | 4,500   |
| Auger attachment  | #78    |        |        |        |        |        |        | 4500   |        |        |        | 4,500   |
| Flail mower attachment  | #79    |        |        |        |        |        |        | 7000   |        |        |        | 7,000   |
| Replacement F-550 lowboy Truck with                             | #80    |        |        |        |        |        |        | 72000  |        |        |        | 72,000  |
| Cadigan Park replacement field rese                             | #81    |        |        |        |        |        |        | 125000 |        |        |        | 125,000 |
| Replacement Bleachers all sites (yr.                            | #82    |        |        |        |        |        |        | 30000  |        |        |        | 30,000  |
| Center School perimeter fencing                                 | #83    |        |        |        |        |        |        | 60000  |        |        |        | 60,000  |
| Still River Greenway patch & repairs                            | #84    |        |        |        |        |        |        | 25000  |        |        |        | 25,000  |
| WMS Infield renovations   | #85    |        |        |        |        |        |        | 7000   |        |        |        | 7,000   |



# Parks & Recreation

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |        |         |         |         |         |         |         |         |         |         |         |           |
|---|--------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|-----------|
| 17/'18 thru '26/'27   |        |         |         |         |         |         |         |         |         |         |         |           |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |        |         |         |         |         |         |         |         |         |         |         |           |
| PARKS & RECREATION  |        |         |         |         |         |         |         |         |         |         |         |           |
| Project   | Item # | 17/'18  | 18/'19  | 19/'20  | 20/'21  | 21/'22  | 22/'23  | 23/'24  | 24/'25  | 25/'26  | 26/'27  | Total     |
| Hillside and rough terrain mower                                | #86    |         |         |         |         |         |         |         | 36000   |         |         | 36,000    |
| Replacement Plow  | #87    |         |         |         |         |         |         |         | 6200    |         |         | 6,200     |
| Replacement sander  | #88    |         |         |         |         |         |         |         | 7200    |         |         | 7,200     |
| Replacement Grounds Department b                                | #89    |         |         |         |         |         |         |         | 450000  |         |         | 450,000   |
| Huckleberry Hill School playground u                            | #90    |         |         |         |         |         |         |         | 90000   |         |         | 90,000    |
| Town Hall replacement trees                                     | #91    |         |         |         |         |         |         |         | 25000   |         |         | 25,000    |
| Cadigan Park replacement field rese                             | #92    |         |         |         |         |         |         |         | 125000  |         |         | 125,000   |
| Replacement Bleachers all sites (yr. 3                          | #93    |         |         |         |         |         |         |         | 30000   |         |         | 30,000    |
| Bobcat Toolcat  | #94    |         |         |         |         |         |         |         |         | 52000   |         | 52,000    |
| Replacement Truck w/ sander and pl                              | #95    |         |         |         |         |         |         |         |         | 72000   |         | 72,000    |
| Cadigan Park replacement field rese                             | #96    |         |         |         |         |         |         |         |         | 125000  |         | 125,000   |
| Installation of Beach shade trees                               | #97    |         |         |         |         |         |         |         |         | 30000   |         | 30,000    |
| Lillinonah woods campsite developn                              | #98    |         |         |         |         |         |         |         |         | 25000   |         | 25,000    |
| Infield and beach groomer                                       | #99    |         |         |         |         |         |         |         |         |         | 30000   | 30,000    |
| Parks, Recreation and Grounds office                            | #100   |         |         |         |         |         |         |         |         |         | 25000   | 25,000    |
| Cadigan Park replacement field rese                             | #101   |         |         |         |         |         |         |         |         |         | 125000  | 125,000   |
| Williams Park (parking redesign                                 | #102   |         |         |         |         |         |         |         |         |         | 45000   | 45,000    |
| Parks & Rec Total   |        | 307,550 | 427,750 | 593,200 | 584,000 | 486,700 | 378,000 | 352,000 | 769,400 | 304,000 | 225,000 | 4,427,600 |
| Bonding   |        |         |         |         |         |         |         |         |         |         |         |           |
| Grants  |        |         |         |         |         |         |         |         |         |         |         |           |
| Other (TBD)   |        |         |         |         |         |         |         |         |         |         |         |           |
| Parks & Rec Total   |        | 307,550 | 427,750 | 593,200 | 584,000 | 486,700 | 378,000 | 352,000 | 769,400 | 304,000 | 225,000 | 4,427,600 |

# Health Department

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |         |                     |               |        |        |        |        |        |        |        |        |        |               |
|---|---------|---------------------|---------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| 17/'18 thru '26/'27   |         |                     |               |        |        |        |        |        |        |        |        |        |               |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |         |                     |               |        |        |        |        |        |        |        |        |        |               |
| HEALTH  |         |                     |               |        |        |        |        |        |        |        |        |        |               |
| Project   | Item #  | Priority            | 17/'18        | 18/'19 | 19/'20 | 20/'21 | 21/'22 | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total         |
| Vehicle Replacement   | Item #1 | HIGH                | 23,900        |        |        |        |        |        |        |        |        |        | 23,900        |
| Vehicle Replacement   | Item #2 | HIGH                | 22,150        |        |        |        |        |        |        |        |        |        | 22,150        |
|   |         |                     |               |        |        |        |        |        |        |        |        |        |               |
|   |         | <b>Health Total</b> | <b>46,050</b> | -      | -      | -      | -      | -      | -      | -      | -      | -      | <b>46,050</b> |
|   |         |                     |               |        |        |        |        |        |        |        |        |        |               |
| <i>Bonding</i>  |         |                     | 46,050        | -      | -      | -      | -      | -      | -      | -      | -      | -      | 46,050        |
| <i>Grants</i>   |         |                     |               |        |        |        |        |        |        |        |        |        |               |
| <i>Other (TBD)</i>  |         |                     |               |        |        |        |        |        |        |        |        |        |               |
|   |         | <b>Health Total</b> | <b>46,050</b> | -      | -      | -      | -      | -      | -      | -      | -      | -      | <b>46,050</b> |



# Information Technologies

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
|---|---------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| 17/'18 thru '26/'27   |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| INFORMATION TECHNOLOGY  |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| Project   | Item #  | Priority        | 17/'18         | 18/'19         | 19/'20         | 20/'21         | 21/'22         | 22/'23         | 23/'24         | 24/'25         | 25/'26         | 26/'27         | Total            |
| Town Hall Data Center Upgrade                                   | Item #1 |                 | 55,348         | 12,160         | 12,160         | 18,160         | 18,160         | 55,348         | 12,160         | 12,160         | 18,160         | 18,160         | 231,976          |
| Town & Police Department Call Manage-Cloud Solution             | Item #4 |                 | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 25,800         | 258,000          |
| Computer Replacement-Town                                       | Item #5 |                 | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 150,000          |
| Network Upgrade   | Item #6 |                 | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 100,000          |
| Server Room Upgrade   | Item #7 |                 | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 10,000         | 100,000          |
| Software Upgrade/ New Technology                                | Item #8 |                 | 60,297         | 26,163         | 26,163         | 26,163         | 26,163         | 26,163         | 26,163         | 26,163         | 26,163         | 26,163         | 295,764          |
| Multifunction Copiers   | Item #9 |                 | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 5,000          | 50,000           |
|   |         | <b>IT Total</b> | <b>181,445</b> | <b>104,123</b> | <b>104,123</b> | <b>110,123</b> | <b>110,123</b> | <b>147,311</b> | <b>104,123</b> | <b>104,123</b> | <b>110,123</b> | <b>110,123</b> | <b>1,185,740</b> |
|   |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| <i>Bonding</i>  |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| <i>Grants</i>   |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
| <i>Other (TBD)</i>  |         |                 |                |                |                |                |                |                |                |                |                |                |                  |
|   |         |                 | 181,445        | 104,123        | 104,123        | 110,123        | 110,123        | 147,311        | 104,123        | 104,123        | 110,123        | 110,123        |                  |
|   |         | <b>IT Total</b> | <b>181,445</b> | <b>104,123</b> | <b>104,123</b> | <b>110,123</b> | <b>110,123</b> | <b>147,311</b> | <b>104,123</b> | <b>104,123</b> | <b>110,123</b> | <b>110,123</b> | <b>1,185,740</b> |

# Assessor

| Town of Brookfield, Connecticut <i>Capital Improvement Plan</i> |         |                |       |        |        |        |         |        |        |        |        |        |         |
|---|---------|----------------|-------|--------|--------|--------|---------|--------|--------|--------|--------|--------|---------|
| 17/'18 thru '26/'27   |         |                |       |        |        |        |         |        |        |        |        |        |         |
| PROJECTS & FUNDING SOURCES BY DEPARTMENT                        |         |                |       |        |        |        |         |        |        |        |        |        |         |
| ASSESSOR  |         |                |       |        |        |        |         |        |        |        |        |        |         |
| Project   | Item #  | Priority       | 17'18 | 18/'19 | 19/'20 | 20/'21 | 21/'22  | 22/'23 | 23/'24 | 24/'25 | 25/'26 | 26/'27 | Total   |
| Revaluation   | Item #1 | URGENT         |       |        |        |        | 400,000 |        |        |        |        |        | 400,000 |
|   |         | Assessor Total | -     | -      | -      | -      | 400,000 | -      | -      | -      | -      | -      | 400,000 |
| <i>Bonding</i>  |         |                |       |        |        |        |         |        |        |        |        |        |         |
| <i>Grants</i>   |         |                |       |        |        |        |         |        |        |        |        |        |         |
| <i>Other (TBD)</i>  |         |                |       |        |        |        |         |        |        |        |        |        |         |
|   |         |                |       |        |        |        | 400,000 |        |        |        |        |        |         |
|   |         | Assessor Total | -     | -      | -      | -      | 400,000 | -      | -      | -      | -      | -      | 400,000 |



# DEBT FORECAST SCHEDULE – A LOOK INTO THE FUTURE

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**Town of Brookfield**  
**General Obligation Bonds and Notes Payable**

|                      |                          | Current<br>Year<br>2017 | 2018         | 2019         | 2020         | 2021         | 2022         | 2023         | 2024         | 2025         | 2026         | 2027         | 2028         | 2029         | 2030         | 2031         | 2032         | 2033         | 2034         | Total            |
|----------------------|--------------------------|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------|
| Current Debt Service |                          |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| PRINCIPAL AMOUNT:    |                          |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| Fiscal YRE           | Current Debt<br>Schedule |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2017            | 3,674,107.50             | Principal               | 220,000      |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | \$ 640,000.00    |
| 6/30/2018            | 3,386,610.00             | Interest                | 5,830        |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | \$ 63,600.00     |
| 6/30/2019            | 3,286,583.13             |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2020            | 3,213,097.50             | Principal               | 135,000      | 135,000      | 135,000      | 135,000      |              |              |              |              |              |              |              |              |              |              |              |              |              | \$ 810,000.00    |
| 6/30/2021            | 2,977,665.00             | Interest                | 26,494       | 19,001       | 11,424       | 3,814        |              |              |              |              |              |              |              |              |              |              |              |              |              | \$ 142,796.28    |
| 6/30/2022            | 2,892,917.50             |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2023            | 2,452,692.50             | Principal               | 400,000      | 400,000      | 400,000      | 400,000      | 400,000      | 400,000      |              |              |              |              |              |              |              |              |              |              |              | \$ 3,200,000.00  |
| 6/30/2024            | 2,382,257.50             | Interest                | 119,000      | 100,000      | 80,000       | 60,000       | 40,000       | 20,000       |              |              |              |              |              |              |              |              |              |              |              | \$ 735,400.00    |
| 6/30/2025            | 2,213,287.50             |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2026            | 2,106,782.50             | Principal               | 1,255,000    | 1,260,000    | 1,265,000    | 1,270,000    | 1,280,000    | 1,295,000    | 1,305,000    | 1,320,000    | 1,230,000    | 1,205,000    |              |              |              |              |              |              |              | \$ 13,170,000.00 |
| 6/30/2027            | 825,983.75               | Interest                | 571,350      | 521,050      | 470,550      | 413,500      | 349,750      | 285,375      | 220,375      | 154,750      | 91,000       | 30,125       |              |              |              |              |              |              |              | \$ 3,711,550.00  |
| 6/30/2028            | 804,996.25               |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2029            | 783,143.13               | Principal               | 250,000      | 275,000      | 275,000      | 305,000      | 310,000      | 315,000      | 370,000      | 370,000      | 375,000      | 375,000      | 350,000      | 350,000      | 350,000      | 350,000      | 330,000      | 330,000      | 325,000      | \$ 5,530,000.00  |
| 6/30/2030            | 759,558.75               | Interest                | 202,238      | 194,363      | 186,113      | 175,888      | 163,588      | 151,088      | 139,238      | 128,138      | 116,963      | 105,713      | 94,838       | 83,900       | 72,306       | 59,400       | 45,800       | 32,600       | 19,500       | \$ 2,161,906.52  |
| 6/30/2031            | 670,657.50               |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| 6/30/2032            | 362,600.00               | Principal               | 30,000       | 30,000       | 30,000       | 30,000       | 35,000       | 30,000       | 30,000       | 30,000       | 30,000       | 30,000       |              |              |              |              |              |              |              | \$ 315,000.00    |
| 6/30/2033            | 344,500.00               | Interest                | 13,750       | 12,550       | 11,350       | 10,000       | 8,375        | 6,750        | 5,250        | 3,750        | 2,250        | 750          |              |              |              |              |              |              |              | \$ 89,275.00     |
| 6/30/2034            | 331,500.00               |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |                  |
| \$ 33,468,940.01     | Principal                | 300,000                 | 300,000      | 325,000      | 325,000      | 320,000      | 315,000      | 315,000      | 315,000      | 315,000      | 335,000      | 335,000      | 335,000      | 345,000      | 350,000      | 245,000      | 150,000      | 155,000      | 150,000      | \$ 5,510,000.00  |
|                      | Interest                 | 140,410                 | 134,410      | 128,160      | 121,660      | 115,210      | 108,466      | 100,985      | 92,874       | 84,211       | 74,698       | 64,396       | 53,844       | 42,703       | 30,888       | 20,773       | 13,870       | 8,304        | 2,738        | \$ 1,505,917.25  |
|                      | Principal                | 340,000                 | 345,000      | 340,000      | 340,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 335,000      | 290,000      | -            | -            | -            | \$ 5,345,000.00  |
|                      | Interest                 | 149,196                 | 137,196      | 123,496      | 109,896      | 99,328       | 91,455       | 83,080       | 74,370       | 65,325       | 55,945       | 46,146       | 36,096       | 25,837       | 15,159       | 4,858        | -            | -            | -            | \$ 1,276,779.51  |
|                      | Principal                | 2,930,000               | 2,745,000    | 2,770,000    | 2,805,000    | 2,680,000    | 2,690,000    | 2,355,000    | 2,370,000    | 2,285,000    | 2,280,000    | 1,020,000    | 1,020,000    | 1,030,000    | 1,035,000    | 865,000      | 480,000      | 480,000      | 475,000      | \$ 32,315,000.00 |
|                      | Interest                 | 1,228,268               | 1,118,570    | 1,011,093    | 894,758      | 776,250      | 663,134      | 548,928      | 453,881      | 359,749      | 267,230      | 205,380      | 173,840      | 140,846      | 105,446      | 71,430       | 46,470       | 27,804       | 9,238        | \$ 8,102,312.90  |
|                      |                          |                         |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | \$ 40,417,312.90 |
|                      | WP                       | 4,158,268               | 3,863,570    | 3,781,093    | 3,699,758    | 3,456,250    | 3,353,134    | 2,903,928    | 2,823,881    | 2,644,749    | 2,547,230    | 1,225,380    | 1,193,840    | 1,170,846    | 1,140,446    | 936,430      | 526,470      | 507,804      | 484,238      |                  |
|                      | PCA                      | (484,160.04)            | (476,960.04) | (494,510.03) | (486,660.03) | (478,585.03) | (460,216.28) | (451,235.03) | (441,623.78) | (431,461.28) | (440,447.53) | (399,396.28) | (388,843.78) | (387,702.51) | (380,887.50) | (265,772.50) | (163,870.00) | (163,303.75) | (152,737.50) |                  |
|                      |                          | 3,674,108               | 3,386,610    | 3,286,583    | 3,213,098    | 2,977,665    | 2,892,918    | 2,452,693    | 2,382,258    | 2,213,288    | 2,106,783    | 825,984      | 804,996      | 783,143      | 759,559      | 670,658      | 362,600      | 344,500      | 331,500      | \$ 33,468,940.01 |



## Known Capital Projects

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- 1. Streetscape at Four Corners**
- 2. Building New School**
- 3. Library**
- 4. Police Department**

# Possible Impact of Capital Projects

## Example Scenario 1

| Fiscal Year Ending | Current Year               | 2017-18 TO 2026-27 CIP *Excluding WPCA* |                                 |                      |                      |                      |                      |                      |                      |                      |                      | Total Est Debt Service Fiscal Year | General Fund Budget       | Debt Service as a % of Budget |
|--------------------|----------------------------|---|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------------------|---------------------------|-------------------------------|
|                    | 2016-2017                  | 2017-2018                               | 2018-2019                       | 2019-2020            | 2020-2021            | 2021-2022            | 2022-2023            | 2023-2024            | 2024-2025            | 2025-2026            | 2026-2027            |                                    |                           |                               |
|                    | 2017 Bond Issue (11/17/16) | Forecasted 2018 Bond (11/17/17)         | Forecasted 2019 Bond (11/17/18) | Forecasted 2020 Bond | Forecasted 2021 Bond | Forecasted 2022 Bond | Forecasted 2023 Bond | Forecasted 2024 Bond | Forecasted 2025 Bond | Forecasted 2026 Bond | Forecasted 2027 Bond |                                    |                           |                               |
| PRINCIPAL AMOUNT   | \$ 33,468,940              | \$ 4,450,000                            | \$ 21,855,000                   |                      |                      |                      |                      | \$ 35,920,000        |                      |                      | \$ 20,320,000        | \$ 82,545,000.00                   | TEN YEAR BORROWING AMOUNT |                               |
| 2017               | \$ 3,674,108.00            |   |                                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,674,108.00                    | \$ 63,404,360.00          | 5.79%                         |
| 2018               | \$ 3,386,610.00            | \$ 400,500.00                           |                                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,787,110.00                    | \$ 64,672,447.20          | 5.86%                         |
| 2019               | \$ 3,286,583.00            | \$ 391,600.00                           | \$ 519,854.06                   |                      |                      |                      |                      |                      |                      |                      |                      | \$ 4,198,037.06                    | \$ 65,965,896.14          | 6.36%                         |
| 2020               | \$ 3,213,098.00            | \$ 382,700.00                           | \$ 1,853,050.02                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,448,848.02                    | \$ 67,285,214.07          | 8.10%                         |
| 2021               | \$ 2,977,665.00            | \$ 373,800.00                           | \$ 1,802,812.51                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,154,277.51                    | \$ 68,630,918.35          | 7.51%                         |
| 2022               | \$ 2,892,918.00            | \$ 364,900.00                           | \$ 1,762,756.26                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,020,574.26                    | \$ 70,003,536.72          | 7.17%                         |
| 2023               | \$ 2,452,693.00            | \$ 356,000.00                           | \$ 1,722,700.01                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 4,531,393.01                    | \$ 71,403,607.45          | 6.35%                         |
| 2024               | \$ 2,382,258.00            | \$ 347,100.00                           | \$ 1,672,825.02                 |                      |                      |                      |                      | \$ 763,300.00        |                      |                      |                      | \$ 5,165,483.02                    | \$ 72,831,679.60          | 7.09%                         |
| 2025               | \$ 2,213,288.00            | \$ 338,200.00                           | \$ 1,628,221.90                 |                      |                      |                      |                      | \$ 3,288,350.00      |                      |                      |                      | \$ 7,468,059.90                    | \$ 74,288,313.19          | 10.05%                        |
| 2026               | \$ 2,106,783.00            | \$ 329,300.00                           | \$ 1,583,707.40                 |                      |                      |                      |                      | \$ 3,211,850.00      |                      |                      | \$ 457,200.00        | \$ 7,688,840.40                    | \$ 75,774,079.45          | 10.15%                        |
| 2027               | \$ 825,984.00              | \$ 320,400.00                           | \$ 1,544,378.15                 |                      |                      |                      |                      | \$ 3,135,350.00      |                      |                      | \$ 1,989,650.00      | \$ 7,815,762.15                    | \$ 77,289,561.04          | 10.11%                        |

Amortization based on assumed rate provided by FirstSouthwest:

Ban: 3.625%

Streetscape: 4.00%

School: 4.25%

Library: 4.50%



Microsoft Excel  
2003 Worksheet



# Possible Impact of Capital Projects

## Example Scenario 3

|                    | 2017-18 TO 2026-27 CIP *Excluding WPCA* |                                 |                                 |                      |                      |                      |                      |                      |                      |                      |                      |                                    |                           |                               |
|--------------------|---|---------------------------------|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------------------|---------------------------|-------------------------------|
|                    | Current Year                            | Streetscape                     | BAN                             |                      | School               | Police Department    |                      | Library              |                      |                      |                      |                                    |                           |                               |
|                    | 2016-2017                               | 2017-2018                       | 2018-2019                       | 2019-2020            | 2020-2021            | 2021-2022            | 2022-2023            | 2023-2024            | 2024-2025            | 2025-2026            | 2026-2027            |                                    |                           |                               |
| Fiscal Year Ending | 2017 Bond Issue (11/17/16)              | Forecasted 2018 Bond (11/17/17) | Forecasted 2019 Bond (11/17/18) | Forecasted 2020 Bond | Forecasted 2021 Bond | Forecasted 2022 Bond | Forecasted 2023 Bond | Forecasted 2024 Bond | Forecasted 2025 Bond | Forecasted 2026 Bond | Forecasted 2027 Bond | Total Est Debt Service Fiscal Year | General Fund Budget       | Debt Service as a % of Budget |
| PRINCIPAL AMOUNT   | \$ 33,468,940                           | \$ 4,450,000                    | \$ 21,855,000                   |                      |                      | \$ 35,920,000        |                      | \$ 8,500,000         |                      |                      | \$ 20,320,000        | \$ 91,045,000.00                   | TEN YEAR BORROWING AMOUNT |                               |
| 2017               | \$ 3,674,108.00                         |                                 |                                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,674,108.00                    | \$ 63,404,360.00          | 5.79%                         |
| 2018               | \$ 3,386,610.00                         | \$ 400,500.00                   |                                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,787,110.00                    | \$ 64,672,447.20          | 5.86%                         |
| 2019               | \$ 3,286,583.00                         | \$ 391,600.00                   | \$ 519,854.06                   |                      |                      |                      |                      |                      |                      |                      |                      | \$ 4,198,037.06                    | \$ 65,965,896.14          | 6.36%                         |
| 2020               | \$ 3,213,098.00                         | \$ 382,700.00                   | \$ 1,853,050.02                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,448,848.02                    | \$ 67,285,214.07          | 8.10%                         |
| 2021               | \$ 2,977,665.00                         | \$ 373,800.00                   | \$ 1,802,812.51                 |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,154,277.51                    | \$ 68,630,918.35          | 7.51%                         |
| 2022               | \$ 2,892,918.00                         | \$ 364,900.00                   | \$ 1,762,756.26                 |                      |                      | \$ 763,300.00        |                      |                      |                      |                      |                      | \$ 5,783,874.26                    | \$ 70,003,536.72          | 8.26%                         |
| 2023               | \$ 2,452,693.00                         | \$ 356,000.00                   | \$ 1,722,700.01                 |                      |                      | \$ 3,288,350.00      |                      |                      |                      |                      |                      | \$ 7,819,743.01                    | \$ 71,403,607.45          | 10.95%                        |
| 2024               | \$ 2,382,258.00                         | \$ 347,100.00                   | \$ 1,672,825.02                 |                      |                      | \$ 3,211,850.00      |                      | \$ 200,000.00        |                      |                      |                      | \$ 7,814,033.02                    | \$ 72,831,679.60          | 10.73%                        |
| 2025               | \$ 2,213,288.00                         | \$ 338,200.00                   | \$ 1,628,221.90                 |                      |                      | \$ 3,135,350.00      |                      | \$ 850,000.00        |                      |                      |                      | \$ 8,165,059.90                    | \$ 74,288,313.19          | 10.99%                        |
| 2026               | \$ 2,106,783.00                         | \$ 329,300.00                   | \$ 1,583,707.40                 |                      |                      | \$ 3,058,850.00      |                      | \$ 828,750.00        |                      |                      | \$ 457,200.00        | \$ 8,364,590.40                    | \$ 75,774,079.45          | 11.04%                        |
| 2027               | \$ 825,984.00                           | \$ 320,400.00                   | \$ 1,544,378.15                 |                      |                      | \$ 2,982,350.00      |                      | \$ 807,500.00        |                      |                      | \$ 1,989,650.00      | \$ 8,470,262.15                    | \$ 77,289,561.04          | 10.96%                        |

Amortization based on assumed rate provided by FirstSouthwest:

Ban: 3.625%

Streetscape: 4.00%

School: 4.25%

Library: 4.50%

Police: 5.00%



Microsoft Excel  
2003 Worksheet

# Possible Impact of Capital Projects

## Example Scenario 4

|                    | Streetscape                | BAN                                     | Police               | Library              | School               |                      |                      |                      |                      |                      |                      |                                    |                           |                               |
|--------------------|----------------------------|---|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|------------------------------------|---------------------------|-------------------------------|
|                    | Current Year               | 2017-18 TO 2026-27 CIP *Excluding WPCA* |                      |                      |                      |                      |                      |                      |                      |                      |                      |                                    |                           |                               |
|                    | 2016-2017                  | 2017-2018                               | 2018-2019            | 2019-2020            | 2020-2021            | 2021-2022            | 2022-2023            | 2023-2024            | 2024-2025            | 2025-2026            | 2026-2027            |                                    |                           |                               |
| Fiscal Year Ending | 2017 Bond Issue (11/17/16) | Forecasted 2018 Bond                    | Forecasted 2019 Bond | Forecasted 2020 Bond | Forecasted 2021 Bond | Forecasted 2022 Bond | Forecasted 2023 Bond | Forecasted 2024 Bond | Forecasted 2025 Bond | Forecasted 2026 Bond | Forecasted 2027 Bond | Total Est Debt Service Fiscal Year | General Fund Budget       | Debt Service as a % of Budget |
| PRINCIPAL AMOUNT   | \$ 33,468,940              | \$ 4,450,000                            | \$ 21,855,000        |                      | \$ 8,500,000         | \$ 20,320,000        |                      |                      |                      | \$ 35,920,000        |                      | \$ 91,045,000.00                   | TEN YEAR BORROWING AMOUNT |                               |
| 2017               | \$ 3,674,108.00            |   |                      |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,674,108.00                    | \$ 63,404,360.00          | 5.79%                         |
| 2018               | \$ 3,386,610.00            | \$ 400,500.00                           |                      |                      |                      |                      |                      |                      |                      |                      |                      | \$ 3,787,110.00                    | \$ 64,672,447.20          | 5.86%                         |
| 2019               | \$ 3,286,583.00            | \$ 391,600.00                           | \$ 519,854.06        |                      |                      |                      |                      |                      |                      |                      |                      | \$ 4,198,037.06                    | \$ 65,965,896.14          | 6.36%                         |
| 2020               | \$ 3,213,098.00            | \$ 382,700.00                           | \$ 1,853,050.02      |                      |                      |                      |                      |                      |                      |                      |                      | \$ 5,448,848.02                    | \$ 67,285,214.07          | 8.10%                         |
| 2021               | \$ 2,977,665.00            | \$ 373,800.00                           | \$ 1,802,812.51      |                      | \$ 200,000.00        |                      |                      |                      |                      |                      |                      | \$ 5,354,277.51                    | \$ 68,630,918.35          | 7.80%                         |
| 2022               | \$ 2,892,918.00            | \$ 364,900.00                           | \$ 1,762,756.26      |                      | \$ 850,000.00        | \$ 457,200.00        |                      |                      |                      |                      |                      | \$ 6,327,774.26                    | \$ 70,003,536.72          | 9.04%                         |
| 2023               | \$ 2,452,693.00            | \$ 356,000.00                           | \$ 1,722,700.01      |                      | \$ 828,750.00        | \$ 1,989,650.00      |                      |                      |                      |                      |                      | \$ 7,349,793.01                    | \$ 71,403,607.45          | 10.29%                        |
| 2024               | \$ 2,382,258.00            | \$ 347,100.00                           | \$ 1,672,825.02      |                      | \$ 807,500.00        | \$ 1,940,150.00      |                      |                      |                      |                      |                      | \$ 7,149,833.02                    | \$ 72,831,679.60          | 9.82%                         |
| 2025               | \$ 2,213,288.00            | \$ 338,200.00                           | \$ 1,628,221.90      |                      | \$ 786,250.00        | \$ 1,890,650.00      |                      |                      |                      |                      |                      | \$ 6,856,609.90                    | \$ 74,288,313.19          | 9.23%                         |
| 2026               | \$ 2,106,783.00            | \$ 329,300.00                           | \$ 1,583,707.40      |                      | \$ 765,000.00        | \$ 1,762,950.00      |                      |                      |                      | \$ 763,300.00        |                      | \$ 7,311,040.40                    | \$ 75,774,079.45          | 9.65%                         |
| 2027               | \$ 825,984.00              | \$ 320,400.00                           | \$ 1,544,378.15      |                      | \$ 743,750.00        | \$ 1,697,500.00      |                      |                      |                      | \$ 3,288,350.00      |                      | \$ 8,420,362.15                    | \$ 77,289,561.04          | 10.89%                        |

Amortization based on assumed rate provided by FirstSouthwest:

Ban: 3.625%

Streetscape: 4.00%

School: 4.25%

Library: 4.50%

Police: 5.00%



Microsoft Excel  
2003 Worksheet